

Hampshire & Isle of Wight (HOIW) Sustainability and Transformation Partnership (STP) System Reform Proposals

1 Introduction

The Health and Well Being Board are asked by the STP to consider 'The System Reform Statutory Board Pack' (see attached).

The system reform proposals have been developed by the Hampshire and Isle of Wight Sustainability and Transformation Partnership (STP) Executive Delivery Group (EDG).

The attached document summarises the proposals developed over the Summer for consideration by all NHS provider board, CCG Governing body and local government cabinets at their respective meetings over the autumn of 2018.

For ease of consideration the recommendations made throughout the document have been pulled out into this separate note for the Boards reference.

Whilst the general direction of travel is uncontentious and the recommendations, as written, provide for considerable flexibility, the Governing Board will wish to consider the most effective way to develop the approaches set out, ensuring that any potential duplication of effort or source of confusion between the various layers of operation is minimised.

Specific work will be undertaken to develop the individual recommendations in due course – and approvals sought from Boards and organisations as and when appropriate.

2 Summary of Recommendations:

The following statements / considerations are directly lifted from the 'The System Reform Statutory Board Pack' and should be considered with document as reference.

As stated on slide 24, the Board is asked to endorse:

1. The developing role of clusters as outlined on the previous slide (slide 23)
2. The recommendation that partners across Health & Wellbeing Board (HWB) footprints and integrated care partnerships work together to define the resources required for cluster operation – a critical first step is establishing professional and operational leadership to drive cluster development
3. the proposed next steps for the cluster task and finish group which are summarised as follows:
 - a) Quantify the impact/expected outcomes of cluster teams (already in progress in most areas): defining outcome metrics for individual clusters and a small set of common metrics across whole HIOW
 - b) Describe the support requirements and responsibilities to accelerate full cluster implementation
 - c) Describe the proposed interplay between clusters and other components of the Integrated Care System (ICS), including governance and participation arrangements for clusters as part of HWB footprints and integrated care partnership structures
 - d) Strengthen primary and social care involvement in this work at a Hampshire and Isle of Wight level (membership of the task and finish has already been extended to reflect this)

As stated on slide 27, the Board is asked to endorse the following recommendations from the Executive Delivery Group (EDG), informed by the task and finish group work to date:

1. The emerging 'restatement' of the function of partnership working on a HWB footprint as described on the previous slide
2. The proposed next steps for a task and finish group by the end of September, which are to:
 - a) define the common functions of the role of HWB footprints in an integrated care system
 - b) clarify the relationship between this and the other component parts of the proposed Hampshire and Isle of Wight Integrated care system
 - c) set out a mechanism for achieving 'active and effective democratic engagement at all levels' across the Hampshire and Isle of Wight integrated care system (including the role of HWB)

Leads from the other Hampshire and Isle of Wight task and finish groups on integrated care partnerships, strategic commissioning and clusters will be involved in developing this thinking.

As stated on slide 33, the Board is asked to work with geographically aligned partners within the identified four Integrated Care Partnership (ICP) footprints to:

1. Discuss and agree the remit and focus of the ICP;
2. By October 2018 prepare a Memorandum of Understanding [MoU] that sets out the remit, focus and the leadership / governance / decision making arrangements of the ICP and how the local Health and Wellbeing Boards (Care systems) and the ICP interface with one another - the balance and focus of each;
3. Set out the key milestones for the ICP for April 2019 and April 2020.

As stated on slide 39, the Board is asked to: endorse the recommendations of the EDG, informed by the work of the strategic commissioning task and finish group, that:

1. The strategic commissioning task and finish group further develop the proposal with an aim to establish a strategic commissioning function by October 2018, initially through a joint committee which will have delegated authority to make binding decisions in relation to its in-scope functions and responsibilities.
2. That a new task and finish group is convened including providers, commissioners, local authorities, and NHS England and NHS Improvement, to work together and take responsibility for the development of the next phase of the work to build the strategic planning, transformation, resource allocation and assurance function for HIOW, constructing ICS governance that supports our approach.

(A summary of the recommendations being asked for endorsement by the Board are found in slides 41 and 42)